Engagement Policy Implementation Statement

COOPER-AVON TYRES LIMITED PENSION PLAN 30 September 2024

Introduction

The Directors of Cooper-Avon Pension Trust Limited (the 'Trustees') are obliged, acting in their capacity as trustee of the Cooper-Avon Tyres Limited Pension Plan (the 'Plan'), to prepare a yearly statement setting out how they have complied with the Statement of Investment Principles (the 'SIP'), including:

- A description of any amendments to the SIP during the period covered by the statement.
- How and the extent to which, in the opinion of the Trustees, compliance with the SIP has been achieved.
- How the Trustees have demonstrated good stewardship over investments, which includes
 - o a description of how, and the extent to which, policies on investment rights (including voting) and engagement described within the SIP have been complied with;
 - o a description of voting behaviour made by or on behalf of the Trustee; and
 - o a statement on any use of the services of a proxy voter.

This statement relates to the period from 1st October 2023 to 30 September 2024 (the 'reporting period'), and has been prepared in accordance with regulatory requirements and guidance published by the Pensions Regulator. This statement is based on the SIP that applied during the period, the latest of which is available at the following link; https://www.coopertire.co.uk/general-information/pension-plan/

Amendments to SIP

There were no material changes to the governance arrangements of the Plan during the reporting period, nor to the nature of risks, fees or stewardship practices.

During the period, on the back of the improved estimated funding level of the Plan, the Trustee conducted a funding and investment review in collaboration with their Professional Advisors and the Employer. This resulted in a decision to amend the Investment Policy within the SIP, which included:

- Adjustments to the investment strategy to reduce investment risk. This included adjustments to central
 targets for each portfolio (risk management versus return enhancement), as well as the minimum and
 maximum allocations permitted across the different portfolios.
- A new list of permitted asset classes.
- A new central target for liability hedging.

The new SIP was adopted on 29 February 2024, replacing the previous SIP dated 26 April 2023.

Compliance with SIP

The Trustee monitors compliance with the SIP annually. In particular, we obtain confirmation from our fiduciary manager, Van Lanschot Kempen Investment Management (VLK) and other advisors that they have complied with the relevant SIP insofar as is reasonably practicable and that in exercising any discretion they have done so in accordance with Occupational Pension Schemes Regulations.

In particular, the Trustee has received periodic investment reports and investment updates from VLK that provide;

- details of the asset allocation, and whether the allocations are consistent with the investment policies specified in the SIP,
- details of the value of the Plan's investments, and the estimated value of the liabilities from which an estimated funding position can be determined,
- progress of the funding position with respect to funding targets,
- details of the performance of the individual investments, including relative to a benchmark,
- details of the performance of the total investments, including relative to the target return and investment objectives,

- details of the hedging of the interest rate and inflation risks associated with the liabilities, and whether the hedging is working as expected, and compliant with the bandwidths specified in the SIP.
- details of the investment risk of the underlying investments, and the change in the total investment risk over time,
- the responsible investment characteristics of the underlying investments, and
- details of the engagement behaviour of both VLK and the underlying investment managers they appoint on behalf of the trustee, including their voting behaviour.

The Trustee has reviewed the information provided by VLK and its other advisors, and are satisfied that the policies set out in the SIP have been followed, including for:

- investing the assets according to the investment policy and the investment strategy advised and implemented by VLK,
- choosing suitable investments to achieve the right balance between risk and return, so as to ensure the security, quality, liquidity and profitability of the Plan's assets,
- managing the key risks of the Plan appropriately,
- monitoring the underlying managers of the investments, and the performance of those managers relative to the objectives,
- managing ESG risks (financial materially considerations) appropriately (note that non-financial matters, such as member views, are not taken into consideration), and
- exercising of the rights (including voting rights) attaching to investments.

A summary of the stewardship and engagement behaviour of both VLK and the underlying investment managers they appoint on our behalf is provided in the sections below. This includes information on voting behaviour, and votes considered significant by each of the investment managers. The Trustee has no influence on the managers' definitions of significant votes but have noted these and are satisfied that they are all reasonable and appropriate.

Stewardship - VLK monitoring and engagement behaviour

Background

The Trustee does not monitor or engage directly with issuers of, or holders of, debt or equity, but instead delegate this activity to VLK and to the underlying asset managers appointed by VLK. The Trustee expects VLK to undertake regular monitoring and engagement in line with its own corporate governance policies, taking account of current best practice including the UK Corporate Governance Code and the UK Stewardship Code. The remainder of this document provides insights into VLK's responsible investment and engagement activities, which have directly and indirectly helped the Trustee with its stewardship responsibilities.

VLK expects the underlying asset managers they select to exercise rights attached to their investments, including voting rights, and to engage with issuers of debt and equity and other relevant persons about matters such as performance, strategy, management of actual or potential conflicts of interest, and environmental, social and governance ('ESG') considerations. ESG criteria are a set of non-financial indicators relating to a company's operations that are used by investors to evaluate corporate behaviour and to determine how it may impact the future financial performance of companies. Environmental criteria consider how a company performs as a steward of nature. Social criteria examine how it manages relationships with employees, suppliers, customers, and the communities where it operates. Governance deals with a company's leadership, executive pay, audits, internal controls, and shareholder rights.

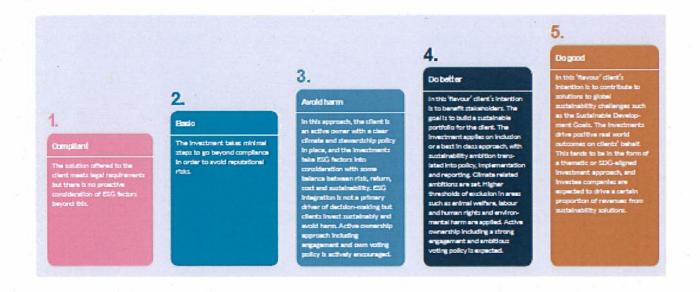
There are several levels of engagement at VLK: they engage with the asset managers they appoint, with companies they invest in directly (e.g. within VLK products), and via collaborative engagement with industry stakeholders, such as regulators, industry initiatives, benchmark providers, and peers.

VLK monitoring of asset managers

Whilst VLK has limited influence over an asset managers' investment practices where assets are held in pooled funds, it has, throughout the last 12 months, encouraged its chosen managers to improve their own stewardship and engagement practices, and consider ESG factors and their associated risks. VLK uses the following methodology to monitor and engage with the underlying asset managers:

- ESG criteria are assessed based on international conventions and initiatives, such as the UN Global Compact and the Principles for Responsible Investment (PRI);
- All managers are screened against ESG criteria before inclusion in VLK's approved manager list. For example:
 - does the manager have a responsible investment (RI) policy;
 - is the manager open for a dialogue on ESG criteria; and
 - does the manager have exposure to companies that are on VLK's exclusion & avoidance list?
- All managers are reviewed against ESG criteria on an ongoing basis. For example:
 - do responsible investing considerations continue to be integrated into their investment process;
 - is the manager making progress;
 - is the manager well informed and up-to-speed on ESG criteria and initiatives; and
 - is there periodic screening of all the underlying equity and debt securities held by managers within their investment products, to check for exclusion candidates?

VLK have created a proprietary scoring framework (the Sustainability Spectrum) to help them understand and evaluate how asset managers integrate various ESG factors into their investment products and processes. Within this framework, asset managers and their products are classified into one of five different levels: Compliant (level 1), Basic (level 2), Avoid harm (level 3), Do better (level 4), Do good (level 5).



Scoring listed funds

Over 2023 VLK have continued to apply this scoring methodology to rate the ESG characteristics of the underlying managers and investment products used within client strategies. Out of 600 listed funds that VLK had scored by the end of 2023, as a percentage of scored assets under management (AuM), 9% of the funds scored 'Basic', 54% scored 'Avoid harm', 34% scored 'Do better' and 2% scored 'Do good'. Close to 1% could not be scored due to absent data and therefore the chart below totals 99%.



VLK do not proactively offer Compliant or Basic products to their clients. Those products that scored within these categories were either legacy products that have been adopted from clients transitioning to VLK's fiduciary solution, or older products (including some in passively managed solutions) which VLK are in the process of replacing with more sustainable investment products.

Scoring alternative funds

In 2023, VLK continued to assess funds in private markets and alternative asset classes. Although the ESG scores are not completely aligned with the listed asset classes mentioned above, they do give a good indication about the sustainability approach of the underlying managers. In 2023, 78 funds of these funds have been assessed on sustainability, of which 10 scored 'Basic'; 35 scored 'Avoid harm'; 20 scored 'Do better'; and 13 scored 'Do good'. The scores of Basic is not unexpected, as it has historically been more challenging to apply sustainability to alternative funds than to listed / traditional investment funds.

VLK highlights

During 2023, VLK have:

- Regularly encouraged the managers they work with to apply responsible investment policies and engage themselves into dialogue with the companies they are investing in. VLK engaged with over 200 managers on over 600 products regarding sustainability and stewardship.
- Researched over 300 sustainability focused products across all asset classes.
- Approved 12 new strategies with the highest sustainability rating ('Do good') for use in client portfolios.
- Rejected or downgraded 25 strategies based significantly on sustainability concerns.
- Introduced minimum standards on climate, modern slavery and engagement reporting for asset managers.

- Collaborated with an external asset manager to integrate responsible investment into their listed real
 estate benchmark via inclusion of best-in-class selection of companies with high (MSCI) sustainability
 scores.
- Assessed a range of funds and indices that VLK use to target Sustainable Investment Goals (SDGs).
 Together with their clients, VLK determined whether these indices have met expectations and what gains they have generated in the sustainability arena.
- Made good progress with cutting VLK's own carbon emissions by 42% per full time employee (compared to 2019 baseline).
- Set more ambitious targets to decrease VLK's carbon footprint and to reduce carbon emissions via their discretionary assets under management, effective from 2024 onwards.
- Continued to put most of their efforts into energy transition focusing in particular on their role as active
 owner, engaging on carbon emissions. VLK have also made strides in the food transition particularly
 through the lens of preserving biodiversity and soil health. They did this by, among other things, putting
 in place an investment framework for biodiversity and engaging on this theme.
- Joined Nature Action 100, a newly created collaborative engagement initiative, where VLK are a participating investor in engagements with Novo Nordisk and Sysco Corporation.
- Continued it's involvement in industry initiatives, as members of PRI, GIIN (the Global Impact Investing Network), and ICGN (the International Corporate Governance Network).
- Remained signatories to the Dutch and UK Stewardship Codes.

Below are some specific engagement examples to demonstrate how VLK are monitoring and engaging with the Plan's underlying managers with respect to stewardship and ESG criteria.

Engagement topic	Engagement on credit funds to be aligned with the 1.5°C goal of the Paris Agreement
Manager	Insight Investment Management
Funds/mandates involved	Maturing Buy & Maintain Credit Funds
Reason for engagement	VLK have an ambition that liquid, listed funds used in client portfolios will be Paris Aligned by 2025. Considerable work had already been done with equity funds, but investment grade credit is a core and growing part of client portfolios and therefore engaging with our corporate bond managers on this topic was key.
Summary of discussion with manager	Many of VLKs fiduciary management client portfolios are better funded today, and subsequently corporate bonds constitute a growing allocation within their lower risk investment portfolios. VLK therefore undertook a market review to understand which investment manager could deliver both on achieving the required investment objective, whilst also having a credible process to be Paris Aligned by 2025.
	Insight have been VLK's chosen manager for buy & maintain credit since for over 5 years. Having spoken to a range of different credit managers on how they were approaching net zero in corporate bond portfolios, VLK were keen to partner with Insight to find a solution that was in line with their investment process but was also in line with VLK's climate requirements.
	Following discussions, it was agreed that a framework from the Institutional Investors Group on Climate Change (IIGCC) would be adopted. IIGCC is an industry-wide body that aims to support and enable the investment community in driving significant and real progress to Net Zero. The IIGCCs Paris Aligned Investment Initiative (PAII) looks at how investors can align portfolios to the goals of the Paris Agreement. Insight initially proposed launching a new fund specifically for VLK that would use this framework. However, VLK were insistent that this should be implemented in the flagship funds so that their clients would benefit from the wider liquidity, and also because they felt the wider industry would benefit from this change.
Conclusion	Insight implemented the Paris Alignment process within their flagship buy & maintain portfolios. They are now working to remove corporate issues who are either "not committed" or "not rated" in their fund ahead of 2025.
Next steps	VLK to engage with other bond managers on how they can incorporate this framework in to their portfolios.

Engagement type	Engagement on ESG indices and potential fund alternatives
Manager	Legal & General Investment Management
Funds/mandates involved	Defensive Synthetic Equity Fund
Reason for engagement	Evaluating the possibility to move from non-ESG screened indices based approach to ESG screened indices. At the time of launch, liquidity in the ESG screened indices futures was insufficient.
Summary of discussion with manager	The fund's equity exposure is based on a basket of futures, namely 70% S&P 500 and 30% EURO STOXX 50. This means the fund does not incorporate any of the VLK exclusion listed companies, and is a reason why the fund scored a 2 (Basic) on VLK's Sustainability Spectrum. At the time of launch (Q4 2021), liquidity of the futures on the ESG screened S&P 500 and EURO STOXX 50 indices was insufficient. In Q2 2023 VLK revisited the conversation with LGIM, and reconvened again in September 2023 to discuss the outcome.
	The most liquid ESG futures are the S&P 500 ESG and the STOXX Europe 600 ESG-X (the comparison EURO STOXX 50 vs STOXX Europe 600 ESG-X is not a like-for-like comparison, but the best comparison for this analysis). The analysis showed that only a very tiny fraction of contracts and exposure in the ESG screened indices was traded compared to the non-ESG screened indices. In the case of the S&P 500 0.025% of contracts and 0.02% of exposure, and in the case of the STOXX indices 1% of contracts and 0.4% of exposure.
	The substantially lower level of liquidity translates, according to LGIM, to an anticipated increase in implicit costs which would range from 2.5 basis points to 15 basis points (6x).
	Despite the relatively low level of liquidity in the ESG screened index futures, LGIM has still observed an improvement compared to when this was first discussed in 2021. This makes LGIM optimistic that liquidity will increase further and a shift to the ESG-screened indices should be re-evaluated again in the coming years.
Conclusion	The insufficient improvement of liquidity in the ESG-screened index futures would result in a substantia increase in costs. VLK have therefore concluded GLIM should not be changing the underlying index for the fund in question.
Next steps	VLK and LGIM agreed to repeat the analysis in the coming years in order to re-evaluate.

Engagement type	Engagement on net-zero alignment
Manager	JP Morgan
Funds/mandates involved	Infrastructure Investment Fund
Reason for engagement	JP Morgan is the manager of the global Infrastructure Investment Fund (IIF). The strategy was launched in 2007 and the current portfolio is well-diversified across sectors and industries. There were a couple of reasons why VLK started a dialogue with JP Morgan regarding their activities related to net-zero alignment: (1) infrastructure has historically been a carbon emission heavy sector, (2) the portfolio, being a fully-diversified infrastructure portfolio, has exposure to carbon emission heavy portfolio companies, (3) VLK have observed the emergence of carbon emission light or net zero aligned infrastructure funds in the market.
Summary of discussion with manager	Overall, JP Morgan was open and cooperative during the discussion. Furthermore, VLK gained a positive view of JP Morgan's general ESG framework.
manager	Diverse client base
	The IIF's client base is spread across the US, Europe and Rest of World (roughly a third each). This is important, because clients from different regions have different priorities. For European clients, the climate agenda ranks on top of the ESG agenda, while for US clients the social agenda ranks as most important. There is also a potential risk of misalignment with IIF investors from the oil and gas industry and a too progressive decarbonization agenda.
	Climate goals VLK believes that taking a long-term approach to investing in private infrastructure is essential, because these physical assets have a significant risk of becoming a 'stranded asset'. JP Morgan understands the potential risks of climate change for their portfolio companies, so make efforts to have transition plans in place for each portfolio company where it makes sense. Since no portfolio company is the same, these transition plans and associated implementation deadlines are tailored to each case individually. Furthermore, there are certain mid-stream assets (5% of the fund) or hydrocarbon exposure (25% of the fund) which are assumed to be written down in a 20-year period (but necessary during the transition), where it does not make sense to create a net zero commitment. As a result, the fund has not made a commitment to net zero.
	Integrating transition in flagship versus dedicated carve-out solution JP Morgan is managing one diversified, global infrastructure strategy according to, what they believe to be, best investment principles. Each asset, whether it is already carbon neutral today, or whether it needs to be transitioned to be ready for the future, has to meet JP Morgan's quality standards and have an attractive expected return. Furthermore, JP Morgan argues that investing only in 'new', carbon neutral solutions is not sufficient to tackle the transition. Transitioning existing assets can have a big impact and, therefore, JP Morgan spends approximately USD 11 billion Capex on reducing carbon emissions of their existing assets in the coming years. Furthermore, gas utilities still play a vital role to ensure energy stability, and they rather keep those assets. JP Morgan made clear that they would not be following their competitors by launching a dedicated net-zero aligned product today and will stick to their 'one-strategy-approach' which has ESG factors integrated in to it.
Conclusion	VLK believe JP Morgan is serious in their efforts to position their investments and assets in the best possible way to remain relevant in a net-zero world, or the transition to that (even if it means that they write down terminal values in 20 years). It could be easier for JP Morgan to launch a carve-out product that only focuses on net-zero aligned investments, but VLK respects JP Morgan's decision to stick to their 'one-strategy-approach'. However, it comes with the disadvantage of not being able (yet) to aggregate all individual portfolio companies transition plans to a fund level. VLK are comfortable with JP Morgan's efforts to drive the transition to a net-zero world from the bottom-up, however they would like to see JP Morgan include more concrete fund level KPIs going forward.
Next Steps	Maintain the dialogue and push for stricter target setting.

Stewardship - asset manager voting and engagement behaviour

The Shareholder Rights Directive (SRD II) and The UK Stewardship Code 2020 both emphasise the importance of institutional investors and asset managers engaging with the companies in which they invest, and stress the importance of exercising shareholder voting rights effectively.

Via VLK's monitoring and engagement activities, the Trustee encourages all its asset managers to be engaged investors, and furthermore encourages the managers to report on these activities and to disclose information about responsible investing on their website and in their reporting.

The assets are invested in a diverse range of asset classes, however the intention of this section of the statement is to provide specific details of the voting and engagement behaviour of the equity managers who manage equity investments which have voting rights attached, as well as the engagement behaviour of the fixed income corporate bond managers. Alternative assets and government bonds are excluded.

While managers may have used proxy voters, the Trustee has not used proxy voting services themselves during the last 12 months.

EQUITY MANAGERS' RESPONSE

The Plan had no material exposure to traditional listed equity funds over the reporting period. As a result, there is no information to display here.

BOND MANAGERS' RESPONSE

Insight Investment Management - Maturing Buy and Maintain Bond Fund 2021-2025

Fund / Mandate Information	
What is the Fund's International Securities Identification Number (ISIN) (if applicable)	IE00BHNGQW74
Question	Response
How many entities did you engage with over the last 12 months?	571
How many entities did you engage with over the last 12 months which were relevant to this strategy?	29
How many engagements were initiated over the last 12 months?	2521 total engagements (over 850 separate engagement meetings)
How many engagements were initiated over the last 12 months which were relevant to this strategy?	67
Number of ESG related engagements by theme (relevant to this strate	tegy):
Environment - Climate change	23
Environment - Natural resource	7
Environment – Pollution and waste	1
Governance - Board effectiveness	3
Governance - Remuneration	4
Governance - Shareholder rights	2
Social - Conduct, culture and ethics	6
Social - Human capital management	6
Other	8

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Name of entity you engaged	Rolls-Royce Holdings plc - Q4 2023
Topic / Theme of the engagement	Environment - Climate change
Rationale for the engagement	Rolls-Royce (RR) is a leading global manufacturer of aero-engines, gas turbines and reciprocating engines.
	This engagement was a follow up to discuss historic bribery issues and carbon emissions progress but also to engage on new topics around labour management, policy and lobbying.
	This engagement is aligned to Sustainable Development Goal (SDG) 8 Decent Work and Economic Growth, SDG 9 Industry, Innovation and Infrastructure and SDG 13 Climate Action.
What has been done	RR has shown progress where it relates to legacy business ethics/ bribery cases but concerns around labour management due to headcount reductions as a result of COVID and planned efficiencies in coming years warrant this 1:1 engagement that was conducted in collaboration with Climate Action 100+.
	RR's activity levels have increased and headcount is starting to grow again but new management have outlined plans to boost profitability by reducing headcount by 2-2.5k out of a total workforce of 40k, whilst avoiding compulsory redundancy by actively engaging with unions. RR is also continuing with programmes to boost diversity across their ranks.
	RR has set a long-term net zero target but acknowledges the lack of short-term targets. The Company flags that climate metrics are baked into executive remuneration, where plans include establishing RR as a climate enabler with their fleet being compatible with sustainable aviation fuel with increased Research & Development spend to support this.
	Concerns were also raised with regards to their trade/lobbying group associations and their associated climate objectives.
Outcomes and next steps	RR conducted an extensive review of their trade / lobbying group associations, which they found to be broadly aligned with their climate objectives. Given the sensitive nature of some of the end markets, trade body activity can be opaque. Insight have encouraged greater disclosure around membership so third-party verification of alignment with climate objectives can be undertaken. Insight will continue to monitor and advocate for more transparency.
	The Company also evidenced controls that have since been put in place to guard against historic bribery issues reoccurring that Insight were broadly satisfied with, reducing the risk associated with this issue from a credit quality perspective at present.

Insight Investment Management - Maturing Buy and Maintain Bond Fund 2026-2030

Fund / Mandate Information	
What is the Fund's International Securities Identification Number (ISIN) (if applicable)	IE00BHNGR021
Question	Response
How many entities did you engage with over the last 12 months?	571
How many entities did you engage with over the last 12 months which were relevant to this strategy?	51
How many engagements were initiated over the last 12 months?	2521 total engagements (over 850 separate engagement meetings)
How many engagements were initiated over the last 12 months which were relevant to this strategy?	102
Number of ESG related engagements by theme (relevant to this strat	tegy):
Environment - Climate change	41
Environment - Natural resource	11
Environment - Pollution and waste	4
Governance - Board effectiveness	6
Governance - Remuneration	6
Governance - Shareholder rights	2
Social - Conduct, culture and ethics	9
Social - Human capital management	11 .
Other	20

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Topic / Theme of the engagement	INGLANCES GLOUP PIC - QI ZOZ4
)	Environment - Climate change. Social - Human and labour rights
Rationale for the engagement	The issuer is a major retail and commercial bank with operations in the UK. The issuer maintains a leading position in financing environmental impact but it has had a number of governance controversies, including the recent departure of its CEO and Chairman due to the de-banking scandal (where bank accounts were abruptly closed). The issuer's continued investment to maintain its leadership position in climate strategy is contingent on the new CEO's position on ESG, which remains unclear.
	NatWest registered an increase in climate and sustainable funding and financing year-on-year from £24.5bn (2022) to £29.3bn (2023). This engagement is aligned to Sustainable Development Goal (SDG) 10 reduced inequalities and SDG 13 climate action.
What has been done	The Company's focus on ESG was in part accelerated by its former CEO and saw strong targets being set, reporting of financed emissions for its material sectors and strong fossil fuel financing policies being introduced. It also provided an estimate of its facilitated emissions for the first time. The issuer retains a green rating for its green bonds under our proprietary impact bond assessment framework due to strong ESG performance with well-defined use-of-proceeds categories that are likely to have a positive impact.
	Human rights are an increasing area of focus for the issuer as evidenced by its publishing of its salient human rights issues as part of its UN Guiding Principles Reporting responsibilities. The issuer expects to improve on its score under the next Banktrack global human rights assessment in 2024 from their current 4.5/14 ("Follower" rating). Of 50 banks assessed, 28 are followers, 12 are front runners with scores between 7-9, with no leaders. The issuer has a special focus on modern slavery and has been accredited as a global living wage employer. During 2023, it developed a standalone Environmental, Social and Ethical (ESE) Human Rights Risk Acceptance Criteria (RAC) which applies requirements around human rights due diligence to additional sectors with heighted human rights risk not already covered by an ESE RAC. This includes a sustainability questionnaire, escalation process, considers supply chain, European regulation Corporate Sustainability Due Diligence Directive (CSDDD) and identification of best practice examples.
	Work continues on carbon pathway models. They are cognisant of Scope 3 finance emissions that are likely to increase for activities enabling the net-zero transition. This is driving their purchase of carbon offsets and credits and training of frontline bankers and relationship managers via a partnership with Edinburgh University and sectoral deep dives. They also engage with politicians and other banks on the transition, but recognise the limitations of current metrics (e.g., EPCs). They have also appointed their first Head of Nature but they are not ready to report against TNFD.
Outcomes and next steps	Insight continue to monitor the issuer, and reissued the counterparty engagement programme questionnaire in early 2024 which explores the themes discussed above in more detail.

Insight Investment Management - Maturing Buy and Maintain Bond Fund 2041-2045

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Fund / Mandate Information	
What is the Fund's International Securities Identification Number ISIN) (if applicable)	IE00BHNGQZ06
Question	Response
How many entities did you engage with over the last 12 months?	571
How many entities did you engage with over the last 12 months which were relevant to this strategy?	34
How many engagements were initiated over the last 12 months?	2521 total engagements (over 850 separate engagement meetings)
How many engagements were initiated over the last 12 months which were relevant to this strategy?	72
Number of ESG related engagements by theme (relevant to this stra	tegy):
Environment - Climate change	33
Environment - Natural resource	8
Environment – Pollution and waste	.4
Governance - Board effectiveness	12
Governance - Remuneration	6
Governance - Shareholder rights	2
Social - Conduct, culture and ethics	5
Social - Human capital management	7
Other	11

Engagement Case Studies - Insight Investment Ma	 Insight Investment Management - Buy and Maintain Bond Fund 2041 - 2045
Name of entity you engaged	Citigroup - Q3 2023
Topic / Theme of the engagement	Environment – climate change
Rationale for the engagement. for example:	Citi is a US diversified financial services company that serves consumer and cornorate customers. Citi serves highest
-Why you selected it as an example & how it aligns with your	amongst its US peers in terms of ESG and may be considered progressive on ESG matters in its home market. It has
engagement policy and wider investment approach	improved on its social score given improvements to its ESG-linked remuneration and diversity since their responses
-The objectives(s) you set for the engagement to determine	to our counterparty engagement questionnaire.
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-Whether the engagement is connected to any of the UN	This engagement is aligned to SDG 5 Gender Equality, SDG 8 Decent Work and Economic Growth, SDG 10 Reduced
Sustainable Development Goals (SGDs).	Inequalities and SDG 13 Climate Action.
What you have done, for example:	Citi has been a first mover in reporting financed emissions for key material sectors. It has set absolute targets to
-When the engagement started and how your approach has	reduce emissions and intensity targets for specific sectors, though we have requested clarification around their
evolved over time, including any escalation over the last 12	rationale for setting intensity targets. We welcome their reporting across both committed and drawn exposures,
months.	which improves transparency. It is the first US bank to announce a partial coal phase-out and confirmed plans to
-The level of activity (e.g. number and type of meetings	reduce its credit exposure to such companies by 50% by 2023 and to 0 by 2030. At present, it still finances the
undertaken; number and type of written communications)	development of new mines (e.g., Glencore, Adani).
-The level of individual you have typically engaged with (e.g. C-	
suite, Investor Relations).	Citi has in place, some of the strongest requirements for customers relating to biodiversity in the US tied to
-Who led the engagement.	Roundtable for Sustainable Palm Oil membership and certification requirements for those wishing to become/ remain
-Where your engagement activity included working alongside	clients of Citi. It has one of the largest commitments of \$1tr by 2030 to sustainable financing. This is largely resulting
others in a collaborative engagement then explain your specific	from its issuance of impact bonds. We provided recommendations to improve their framework (e.g., around
role within the collaborative engagement(s) (e.g. leading vs	maximum lookback periods).
being passive).	
-[For equity mandates] How has the engagement influenced	Citi has been progressive amongst US peers in setting diversity targets in regions ex-US, led by a strong, independent
your voting actions	board but has work to do in improving representation by female, Black colleagues in light of its higher than average
	turnover rate.
Outcomes and next steps, for example:	Citi is expected to report facilitated emissions when Partnership for Carbon Accounting Financials standard is
-Has the engagement met your stated objective?	launched. Insight has recommended that Citi improve its fossil fuel financing policy to be comparable with their
-What actions or changes by the entity have occurred?	European peers given they are still one of the largest financiers of fossil fuels and continue to get pressure from the
-Can the entity verify that your engagement played a	German government to finance the German company RWE, despite its plans to expand coal production.
significant role in bringing about the change?	
-How has the outcome provided financial benefit or wider	They are cognisant of the challenges in navigating the political agenda around ESG but are using the opportunity to
societal/environmental benefit?	clarify their focus and navigate different client preferences under global policies by highlighting different elements of
-How do you see the engagement progressing from here?	the policy in different regions, which has raised concerns around possible greenwashing.
-Have any portfolio allocation decisions been taken based, in	
whole or in part, on the engagement (e.g. divestment)?	Insight continues to monitor progress on the areas discussed.

-Have you taken any other action as a result of the engagement?

